

Annual Report and Financial Statements
For the
Year Ended 31st October 2024



The Trustees (who are also Directors of the Company for the purposes of Company Law) present their report together with the financial statements for the year ended 31st October 2024.

REFERENCE and ADMINSTRATIVE INFORMATION

Charity Name:	The Coastal Forces Heritage Trust
Charity number:	1044933 (England and Wales)
Company number:	2983847 (England and Wales)
Registered office and Principal address:	The National Museum of the Royal Navy HM Naval Base (PP66) Portsmouth, Hampshire PO1 3NH
Website address:	http://www.coastal-forces.org.uk

Trustees:

Rear Admiral Rex Cox (Chairman)
Warrant Officer Aurora Allan RN
William Dreyer Esq
Commodore Richard Farrington CBE
Stephen Fisher Esq
Commander Andrew Gordon-Lennox RN
Antony Hichens Esq
Captain Christopher O'Flaherty
Captain Christopher Morrison RN
Alan Watson OBE

Director & Secretary Captain S J J Haill RN
Administrator Jonathan Kemp Esq



STRUCTURE, GOVERNANCE and MANAGEMENT

The Charity's governing document is its Memorandum and Articles of Association incorporated 27th October 1994 as amended by Special Resolution adopted 5th May 1995.

It is governed by its Board of Trustees. Trustees are appointed by the Board in a general meeting.

The management of the charity is vested in its board of trustees headed by the Chairman which meets regularly as necessary and is assisted by professional help in the fields of project development and administration. When deemed necessary Trustees are recruited after being identified by the Board as having the skills, contacts and other attributes which will help the charity in the furtherance of its objectives and activities.

The office is located in the National Museum of the Royal Navy, within the Portsmouth Naval Base.

OBJECT and ACTIVITIES

The Charity's objectives are as stated in its Governing Document, being the advancement of the education of the public in the history of Coastal Forces by the restoration, preservation and permanent display, for public benefit, of Coastal Forces craft together with relevant artefacts, records and memorabilia relating to such craft.

In furtherance of this the Trust also supports Coastal Forces Veterans and historic craft.

STATEMENT of PUBLIC BENEFIT

The Coastal Forces Museum opened to members of the public on 6th October 2021. This Museum fulfils three significant and relevant functions; firstly, to commemorate the memory of those brave citizen sailors of the Royal Naval Volunteer Reserve (RNVR) and 'Hostilities Only' ratings who rallied in great numbers to the defence of their Nation in WW II; secondly to inform and educate young people about what previous generations achieved; thirdly to provide a conduit for local employment and investment within a challenging part of Hampshire. The Museum commemorates the past whilst being relevant to the present and future.

The Trustees have had regard for the Charity Commission's public benefit guidance. In summary the museum benefits the Public as follows:

- The advancement of education, by promoting knowledge about the contribution of Coastal Forces to Allied success in two world wars
- The advancement of heritage, by preserving artefacts and information about the contribution of Coastal Forces to Allied success in two world wars, through the Coastal Forces Museum
- The promotion of the efficiency of the armed forces of the Crown by researching the history of Coastal Forces of the Royal Navy, by publishing materials about Coastal Forces and providing a means which enables serving and former members of the Royal Navy to mix together.
- A permanent Museum to facilitate the above.

The Museum opened to members of the General Public on 6 October 2021. It has already made a favourable impact upon people and the visitor feedback has been most positive. The future public benefit will include groups of people of all ages and ethnic origin.

The Trust is taking forward the establishment of a permanent memorial to Coastal Forces and the RNVR.



ACHIEVEMENTS

Affiliations

The period under report has continued to be one of consolidation for the Trust. The Trust has continued to maintain a professional relationship between our principal partners for the Exhibition – namely the National Museum of the Royal Navy (NMRN) and the Portsmouth Naval Base Property Trust (PNBPT), now renamed the Portsmouth Historic Quarter (PHQ). A number of informal Working Group meetings have taken place throughout the reporting period.

The Old Mine Storage Building located at Priddy's Hard, Gosport, is the permanent home for the Coastal Forces Exhibition. The restoration of the building being part of a major development of the Priddy's Hard Armament Depot site, under the direction of the PNBPT. The actual Coastal Forces Exhibition itself will be developed and maintained by the NMRN in partnership with the CFHT.

The Trust has two further affiliations, with the Medusa Trust and with the Royal Navy's Coastal Forces Squadron. The former reflects the Trust's close relationship with one of the few remaining seagoing coastal craft of World War II. The latter builds a tangible bridge between historic Coastal Forces and the modern Royal Navy.

Coastal Forces Exhibition

The museum is open for public access as part of the wider NMRN ticketing process; footfall is cyclical through the year, subject to many external factors such as weather, the wider economy and, access restrictions due to ongoing building works through the Priddy's Hard estate.

Other Historic Craft

The Trust continues to support HDML 1387 (HMS Medusa) and to provide general advice to the PHQ on the operation and maintenance of its historic fleet of Coastal Forces Craft.

Friends of Coastal Forces (FCF)

The Trust established a new structure during the reporting period called the Friends of Coastal Forces (FCF). The aims of this group are:

- Free entry to the Coastal Forces Museum
- Invitations to exclusive member events
- Corporate membership of the Hornet Services Sailing Club
- News updates on Coastal Forces Activities
- The knowledge that members are contributing to the philanthropic activities of the Trust

This group shows much potential for the future and will be a source of income generation

The Veterans

The Coastal Forces Veterans Association (CFVA) National Organisation was disbanded several years ago. The remaining independent Veterans Branch (London) closed during the reporting period with its members transferring to the FCF.

The Newsletter

The publication of the Newsletter was discontinued some years ago due to high-cost implications; it is intended to commence publication of articles through the website in the coming period.



The Website

The website has undergone a major overhaul in the reporting period. It is now a source of useful information.

Risk Management

The Trustees are conscious of the advice contained in The Charity Commission Document (CC26) Page 10 Paragraph 33.3. The CFHT falls under the category of a Smaller Charity where the annual income is below the statutory audit threshold. In the interests of maintaining a policy of “good practice”, ongoing management of the Risk Management Plan is routinely undertaken.

FINANCIAL REVIEW

The result for the financial year shows a deficit for the year of **£12,629** Vs prior year deficit of **£5,721**. Adjusted deficit for the year (excluding donations and grant awards) is **£2,629** Vs prior year adjusted surplus of **£7,652**, in line with Trustee expectations.

Total Reserved Funds stands at **£0**; total Designated Funds stands at **£279,999**. Unrestricted funds stand at **£44,969**.

Direct costs have risen within the year totalling £2,813, Vs prior year of £803. Indirect Costs/Overheads have increased to £22,733 Vs prior year £20,443; this change has arisen as a result of inflationary pressures. Donations and grants made by the Trust decreased to £10,432 Vs prior year £13,373 in line with Trustee expectations and the scheduled payment due towards the on-going Memorial Project.

In the year to 31/10/2022, the Trust received a donation of £300,000 from the closure of the Navy Club intended for the creation of a permanent artistic memorial for Coastal Forces. The donation was made free of any Restrictions, and the Trustees have deemed this sum as Designated Funding and is reported as such within the accounts.

The establishment of the Friends of Coastal Forces (FCF) organisation in the current reporting period is producing an income stream and shows promise for the future.

Closing year bank deposits stand at a total of £325,021 Vs prior year £337,846.

Reserves Policy

The Trustees have examined the Charity’s requirements for reserves in light of the risks to the organisation and consider that reserves should be held which would be sufficient to meet its working capital requirements for at least six months. However, reserves may exceed this level if no immediate opportunity to use the funds to achieve the charity’s objective is available. At **31st October 2024** the Unrestricted Funds held were approximately equal to 150% of the charity’s annual expenditure; this figure excludes the Designated Funding relating to the permanent memorial project.

Investment Policy

Most of the charity’s funds are expected to be spent in the short term so no funds are available for long term investment. Having considered the few options available, the Trustees have decided to retain its funds in cash, with any element in excess of three month’s expected expenditure being held on short term deposit at slightly more favourable rates than are available on the charity’s current account with Barclays Bank.

Going Concern

The Trust has sufficient funds to continue for a period of at least twelve months from when the financial statements are authorised for issue. However, as the majority of funds are considered to be



designated, there is a requirement to seek other sources of income to ensure that the Trust can continue to operate beyond these timelines; this matter is reviewed by the Trustees on a regular basis.

TRUSTEES RESPONSIBILITIES

The Trustees are responsible for preparing the Trustees' Report and the Financial Statements in accordance with applicable law and United Kingdom Accounting Standards. The law applicable to charities in England and Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the financial resources and application of resources of the charity for that period. In preparing these financial statements, the trustees are required to:

Select suitable accounting policies and then apply them consistently; observe the methods and principles of the Charities SORP; make judgements and estimates that are reasonable and prudent; state whether applicable accounting standards have been followed, subject to any departures disclosed and explained in the financial statements; and to prepare the financial statements on the going-concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping accounting records which disclose with reasonable accuracy the financial position of the charity and enable them to ascertain to ensure that the financial statements comply with the Charities Act 1993, the Charity (Accounts and Reports) Regulations 2008, both as amended subsequently, and the provisions of the Constitution, Governing Document or Trust Deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The trustees are responsible for the maintenance and integrity of the charity and financial information included on the charity's website.

This report, which has been prepared in accordance with the provisions of the Companies Act 2006 relating to small companies, together with the Charities Act 1993, was approved by the trustees on **23 July 2025** and signed on their behalf by:

Rear Admiral Rex Cox
Chairman



BALANCE SHEET
as at 31st October 2024

	<i>Note</i>	Unrestricted Funds	Restricted Funds *	Total 2024	Total 2023
Current Assets					
Debtors	4			£0	£443
Cash at Bank	5	£45,022	£279,999	£325,021	£337,403
		£45,022	£279,999	£325,021	£337,846
Current Liabilities					
Creditors (falling due within one year)	6	£53	£0	£53	£0
Accruals		£0	£0	£0	£249
		£53	£0	£53	£249
Net Current Assets		£44,969	£279,999	£324,968	£337,597
Net Assets		£44,969	£279,999	£324,968	£337,597
Funds of the Charity					
Retained Surplus B/F		£47,597	£289,999	£337,597	£343,317
Profit and Loss Current Year		-£2,629	-£10,000	-£12,629	-£5,720
		£44,968	£279,999	£324,968	£337,597
Total Funds		£44,968	£279,999	£324,968	£337,597

* Restricted Funds is the total of Reserved and Designated Funds

The trustees (who are also the directors of the company for the purposes of company law) confirm that for the year ended 31st October 2024

- The company was entitled to exemption from audit under section 477 of the Companies Act 2006 ("the Act"), and
- Members have not required the company to obtain an audit of its accounts for the period in question in accordance with section 476 of the Act.

The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts were approved by the Trustees on **23rd July 2025** and signed on their behalf by:-

Rear Admiral Rex Cox
Chairman

Captain Simon Haill RN
Secretary



STATEMENT of FINANCIAL ACTIVITIES
for the year ended 31st October 2024

	<i>Note</i>	Unrestricted Funds	Restricted Funds *	Total 2024	Total 2023
Incoming Resources					
Income from Generated Funds					
Voluntary Income	7	£17,850		£17,850	£25,714
Investment Income		£4,373		£4,373	£2,213
Income from Charitable Activities	8	£1,050		£1,050	£80
Other Income		£76		£76	£892
		£23,349	£0	£23,349	£28,899
Resources Expended					
Costs of Generating Voluntary Income	9	£11,076		£11,076	£10,453
Fundraising Trading Costs	10	£2,813		£2,813	£803
Cost of Charitable Activities	11	£432	£10,000	£10,432	£13,373
Governance Costs	12	£11,657		£11,657	£9,990
		£25,978	£10,000	£35,978	£34,619
Reconciliation of Funds					
Net Income / (Expenditure)		-£2,629	-£10,000	-£12,629	-£5,720
Transfers between Funds				£0	£0
Net Movement in Funds		-£2,629	-£10,000	-£12,629	-£5,720
Total Funds Brought Forward		£47,598	£289,999	£337,597	£343,317
Total Funds Carried Forward		£44,969	£279,999	£324,968	£337,597

** Restricted Funds is the total of Reserved and Designated Funds*

The Statement of Financial Activities includes all gains and losses recognised in the year. All incoming resources and resources expended derive from continuing activities.

The Statement of Financial Activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

The notes on pages 9 to 12 form an integral part of these financial statements for the benefit of the Trustees.



NOTES to the STATEMENT of FINANCIAL ACTIVITIES

1. Basis of accounting

1.1. These accounts have been prepared on the historic cost basis in accordance with:

- Accounting and Reporting by Charities – Statement of Recommended Practice (SORP Second Edition October 2019)
- Financial and Reporting Standard for Smaller Entities (FRSSE) (Effective January 2015),
- The Companies Act 2006.

2. Accounting Policies

2.1. Form of Financial Statements

2.1.1. Unrestricted Funds are funds that may be used at the discretion of the trustees in furtherance of the objects of the charity.

2.1.2. Restricted Funds are funds that may only be used for specific purposes. Restrictions arise when specified by the donor or when funds are raised for specific purposes, or when Designated as such by Trustees.

2.2. Incoming Resources

2.2.1. Incoming Resources are recognised and included in the Statement of Financial Activities (SOFA) when the Charity becomes entitled to the resources, the trustees are virtually certain they will receive the incoming resources and the monetary value can be measured with sufficient reliability.

2.2.2. Where incoming resources have related expenditure (as with fundraising) the incoming resources and related expenditure are reported gross in the SOFA.

2.2.3. Bank interest is recognised when it is credited to the account.

2.3. Expenditure and Liabilities

2.3.1. Expenditure is accounted for on an accruals basis.

2.3.2. Liabilities are recognised as soon as there is a legal or constructive obligation to pay.

2.3.3. Governance costs include an apportionment of consultants' fees and office overheads that reflect the relevant amount of time spent on such activities. Trustees with specific responsibilities in this field are all volunteers.

2.4. Assets

Tangible fixed assets are capitalised if they cost more than £1,000 and can be used for more than one year. They are valued at cost or, if gifted, at their value on receipt. The charity does not have any capitalised fixed assets.

2.5. Taxation

The charity is not liable to income or capital gains tax on its charitable activities. Irrecoverable VAT is included in the asset cost or expense to which it relates.

3. Transactions with trustees and related parties.

No remuneration or expenses were paid or reimbursed to trustees or related parties.

**4. Debtors**

	Unrestricted Funds	Restricted Funds	Total 2024	Total 2023
Gift Aid receivable	£0	£0	£0	£892
Prepayments	£0	£0	£0	£892

5. Cash at Bank

	Unrestricted Funds	Restricted Funds	Total 2023	Total 2022
Bank Deposit account	£44,178	£290,000	£334,178	£338,064
Bank Current account	£3,668		£3,668	£2,391
	£47,846	£290,000	£337,846	£340,455

6. Creditors and Liabilities (falling due within one year)

	Unrestricted Funds	Restricted Funds	Total 2024	Total 2023
Trade Creditors	£53	£0	£53	£0
Accruals			£0	
	£53	£0	£53	£0

7. Voluntary Income

	Unrestricted Funds	Restricted Funds	Total 2024	Total 2023
Donations	£14,447	£0	£14,447	£304,417
Gift Aid	£3,195	£0	£3,195	£1,063
Legacies	£0	£0	£0	£0
	£17,642	£0	£17,642	£305,480

8. Income from Charitable Activities to generate funds

	Unrestricted Funds	Restricted Funds	Total 2024	Total 2023
Sale of merchandise/ membership	£1,258	£0	£1,258	£119



9. Apportioned Costs of generating voluntary income

	Unrestricted Funds	Restricted Funds	Total 2024	Total 2023
Merchandise/ Gift costs	£0	£0	£0	£0
Director and Consultancy	£7,950	£0	£7,950	£7,950
Archive consultancy	£0	£0	£0	£0
Bookkeeping	£1,512	£0	£1,512	£1,101
Office rent and insurance	£0	£0	£0	£0
Stationery, postage, etc	£1,007	£0	£1,007	£1,288
Website	£308	£0	£308	£0
Fundraising costs	£0	£0	£0	£0
Other operating costs	£0	£0	£0	£114
	£10,777	£0	£10,777	£10,453

10. Apportioned Costs of fundraising trading

	Unrestricted Funds	Restricted Funds	Total 2024	Total 2023
Newsletter production costs	£0	£0	£0	£0
DVD film production costs	0	£0	£0	0
DVD interview costs	0	£0	£0	0
Bookkeeping	£0	£0	£0	£0
Office rent and insurance	£0	£0	£0	0
Stationery, postage, etc	£0	£0	£0	£0
Website	£0	£0	£0	£0
Other operating costs	£0	£0	£0	£805
	£0	£0	£0	£805

11. Apportioned Costs of Charitable Activities

	Unrestricted Funds	Restricted Funds	Total 2024	Total 2023
Project consultancy	£3,975	£0	£3,975	£1,554
Archive consultancy	£0	£0	£0	£0
Bookkeeping	£300	£0	£300	£300
Office rent and insurance	£0	£0	£0	£0
Stationery, postage, etc	£0	£0	£0	£0
Website	£0	£0	£0	£0
Other operating costs	£0	£299	£299	£0
Charitable Donations and Grants	£432	£10,000	£10,432	£87,008
	£4,707	£10,299	£15,006	£88,862

**12. Apportioned Governance Costs**

	Unrestricted Funds	Restricted Funds	Total 2024	Total 2023
Project consultancy	£3,975	£0	£3,975	£4,030
Archive consultancy	0	£0	£0	0
Bookkeeping	£1,200	£0	£1,200	£400
Office rent and insurance	£0	£0	£0	£0
Stationery, postage, etc	£0	£0	£0	£0
Website	£0	£0	£0	£0
Other operating costs	£0	£0	£0	£0
	£5,175	£0	£5,175	£4,430